## Dr. Madhumita Mohanty

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Key Words: Professor, Organizational Behaviour; Trainer

Qualifications: Ph.D (IIT Kharagpur), M.Phil (Psychology), M.A. (Psychology) Utkal University

Areas of Specialization: Organization Behaviour, International OB, Change Management & OD,

## HRM

### **PROFESSIONAL CREDITS:**

## **Academic Teaching:**

2019-2021	Professor, Department of MBA (HRM)	
2017-2019	Professor and Head, MBA (HRM) Dept. erstwhile	
	MHRM, during the period apart from the 10 best	
	programme in HR in India, it is featured among	
	best HR colleges in the world.	
2011-2013	HOD, MHRM since May 2011to June 2013, and	
	facilitated the:	
	✓ alignment of MHRM Programme as	
	outlined in the 'SHRM US, HR curriculum	
	guidebook and Template' on August, 2012	
	✓ SHRM membership for All students and	
	faculty members of MHRM	
	✓ Presentation of "International HR	
	Conference, Theme being HR Next-Focus.	
	Engage. Align" on 27th & 28th February	
	2012 by the department with SHRM as	
	Knowledge Partner.	

	✓ MHRM Students won AIMA National
	Championship 2013, National Student's
	Management Quiz 2012, and also in 2013,
	won National Case study Competition on
	"Responsible Leadership" at XLRI,
	Jamshedpur, and representing India in
	"Selecting Leaders of Tomorrow at
	University of St. Galen, Switzerland, so on
	and so forth.
Teaching Assignment Other than IISWBM	✓ Taught 'Organisation Change and
	Development' in NIT, Rourkela January-
	March, 2017
	✓ Teaching 'Management of Change and
	Organization Development' in MBM
	Deptt., CU, Alipur Campus, since 2007
	✓ Taught "Organisation Behaviour" in
	TISCO, Kalinga nagar, for the Certificate
	Course on Logistics & Supply Chain
	Management during 2019.

## **Management Consultancy:**

- ✓ Developing Marketing BDS for the Santiniketan Leather Products Cluster' a World Bank Project along with EDI, Ahmadabad (since January 2011)
- ✓ 'Auxiliary Trainers' Training Programme' for Frontline Staff of UCO Bank during December 2010
- ✓ HR Development Training for UCO Bank Officers of India (2008 2009)
- ✓ Consultant to the Social welfare project of Kolkata Urban Services for the Poor (KUSP)-DFID for development of governance of Urban local bodies under the Govt. of West Bengal (December, 2006-2013)

#### **International Publications:**

Chatterjee M. & Mohanty M. (2020). The mediating role of Leadership Skill between Leadership Behaviour Practices and its Effectiveness for Transformational Corporate Leaders in Kolkata, *Journal of Xi'an University of Architecture and Technology*, Vol.XII, Issue XII, Page 572-580.

Chatterjee M. & Mohanty M. (2020). The Nexus of Demographic Variables and Leadership Style of Corporae Leaders in Kolkata – An Indian Perspective, *International Journal of All Research Education and Scientific Methods (IJARESM)*, Vol. 8, Issue 12, Page 4-16.

Chatterjee M. & Mohanty M. (2019). "Relationship between Leadership Behavior and Perceived Leadership Effectiveness of Transformational, Transactional and Laissez-faire Corporate Leaders in Kolkata, India in VUCAWorld– A Comparative Study". *Pacific Business Review International*.11(12). Pages 14-28.

Halder, B.K. & Mohanty M. (2019). "The Relationship between Emotional Intelligence and Managerial Effectiveness: A study of Public and Private Sector Bank Managers in West Bengal. "International Journal of Management Studies (IJMS). Volume VI, Issue 1(4), Pages 44-52, (Publication in UGC and ISSN, EISSN Approved Journal).

Halder B. K. & Mohanty M. (2018). "Relationship between Locus of Control and Managerial Effectiveness: A study of Public and Private Sector Bank Managers in West Bengal". *International Journal of Research and Analytical Reviews* (*IJRAR*). Volume 5(4). Pages 133-160. (Publication in UGC and ISSN Approved Journal).

Chatterjee, M. & Mohanty, M. (2018). The Relationship between Leadership Style & Perceived Leadership Effectiveness of Corporate Leaders in Kolkata. *International Journal of Management Studies*, Vol.5, No. 1, Pages 43-54.

Singh, R., Mohanty, M. & Mohanty, A.K. (2017). Examining Empirically The Relation of HR Practices and Perception of Organizational Performance in Indian Manufacturing Organizations. *International Journal of Economic Research (IJER)* (ISSN: 0972-9380), Vol.14, No. 4, Page 153-171.

Chatterjee, M. & Mohanty, M. (2017). Relationship between Demographical Variables and Leadership and Motivational Styles of Bank Managers in Kolkata. *International Management Review*, Vol. 13, No. 1, p 59-71.

Mohanty, M. & Pal, C. (2015). Demographic Characteristics and Employee Motivation: A Study in 'Calcutta Electric Supply Corporation Limited', Kolkata, India. Social Science International, Volume- 31, p 54-85.

Mohanty, M. & Pal, C. (2015). Personality Types and Employee Motivation: A Study in CESC Ltd., Kolkata, India. Paper submitted in *Journal of Organizational Behaviour*.

Mohanty, M. & Chowdhury, O. P. (2014). Occupational Stress and Personality Factors of Substance Abusing Employees of Business Process Outsourcing/Information Technology Sector. *International Journal of Arts and Sciences*, 07 (2), 265-286.

Singh, R., Mohanty, M. & Mohanty, A.K. (2013). Performance Appraisal Practices in Indian Service and Manufacturing Sector Organizations. *Asian Journal of Management Research*, vol. 4, Issue 2, 256-265.

Banerjee, K., & Mohanty, M. (2012). 'A Comparative Analysis on State of Application of Indian Labour Welfare Statutes in Manufacturing and Service Organisations in India'. Social Science International, Volume- 28, No-2, p 205-220.

Banerjee, K., & Mohanty, M. (2011). Social Cost of Reforms in Post Liberalization Era in India: An Analysis till 2000. *Social Science International*, Volume- 27, No- 2, 158-176.

Ghosh, S., Mohanty, M. (2010). Comparative Analysis of the Training Process, Impact of Training and Performance of Front-line Workers in Three Retail Companies: Spencer's, Big Bazaar, and 'More'. *Social Science International*, Volume- 26, No-2, 229-252.

Mohanty, M. (2009). Communication Pattern of Young Substance Abusing and Normal Families: A Comparative Study. Abstract published in an International Conference on "Adolescent Health in the Fast-Changing Economic Environment".

#### **National Publications:**

Chatterjee, M. & Mohanty, M. (2020). The Relationship between Perceived Psychological Capital and Self-perceived Leadership Effectiveness of Transformational Corporate Leaders in Kolkata. *Our Heritage Journal*, Vol. 68, Issue 8.

Chatterjee, M. & Mohanty, M. (2019). An Empirical Study to determine Relationship between Perceived Ethicalism and Leadership Effectiveness of Corporate Leaders in Kolkata. *Survey - A Management Journal*, vol.59, No. (4), Page 99-111.

Singh, R., Mohanty, M. & Mohanty A.K (2014). Impact of Compansation and Training Practices on Employeee Performance: A Study on Manufacturing and Service Sector Organizations in India. *Survey- A Management Journal*, vol. 54, No.1&2, Page 9-24.

Singh, R., & Mohanty, M. (2012). Impact of Training Practices on Employee Productivity: A Comparative Study. *Interscience Management Review (IMR)*. *ISSN*: 2231-1513, vol:2, Issue: 2, Page 87-92.

Mohanty, M. & Sinha, D. (2007). HR challenges: A Global Perspective. Chanakya, vol. 4, 23-27.

Mohanty, M. & Bhargava, A. (2006). Corporate Reincarnation: Reaching New Horizon. Chanakya, vol. 3, 22-27.

Mohanty, M. (2004). Behavioural Side of Managing Today's Challenges. Survey – A Management Journal, 44 (1-2), 54 – 57.

Mohanty, M. (2004). Family Systems of Young Substance Abusers. 14th Annual Conference of Academy of Psychology on Psychology and Development: Issues & Prospects, 66.

Sharan, M. B., & Mohanty, M. (1991). *How to live together? Indian Academy of Applied Psychology*, 28<sup>th</sup> Annual Conference, Section VI, 10-11.

Dash, U. N., Mohanty, M., & Kar, B. C. (1989). Mental Capacity and Cognitive Functioning: Relationship with School Achievement. *Indian Journal of Current Psychological Research*, 4(2), 103-110.

Patra, S. K., Mohanty, M., & Das, N. (1984). Exploration and activity in the amygdala-ablated albino rats. *Perspectives in Psychological Researches*, 7(1), 1-7

# **International Conferences:**

# As Chair-person of the Session:

Date	Institute	Name	Paper Chairing the Session
1-2 <sup>nd</sup> March 2019	IISWBM	International Conference on "HR	Chairing a Session on
		Trends 2030"	"Organizational Change &
			Leadership"
15-16 <sup>th</sup> January, 2015	IISWBM	5 <sup>th</sup> Annual International	Chairing a Session on Human
		Conference on 'Innovations and	Resource Management on 16 <sup>th</sup>
		Best Practices in Business,	January, 2015
		Human and Other Earth	
		Resources Management'	
26-30 <sup>th</sup> May, 2014	Harvard University,	International Conference for	Chairing a Session on 29th May at
	Boston, USA	Academic Disciplines organized	Pechet Room A
		on the Harvard University	
		Campus at 77 Avenue Louis	
		Pasteur, Boston, Massachusetts	

# **Invited Speaker to International Conferences:**

Date	Institute	Name	Paper Presentation
13-15 <sup>th</sup> November, 2019	KEDGE Business School, Bordeaux (France)	30TH CONGRESS OF THE AGRH, BORDEAUX (FRANCE)	Managing Change in Indian Organizations
13-14th September, 2019	Department of Commerce and Business Administration (CU), and St. Xaviers College (Autonomous), Kolkata	ICCEEM 2019- International Conference on Emerging Perspectives in Commerce, Economics, Environment and Management - Transformation of the Global Economy.	Relationship between Leadership Behavior and Perceived Leadership Effectiveness of Transformational, Transactional and Laissez-faire Corporate Leaders in Kolkata, India in VUCA World– A Comparative Study
1-2 <sup>nd</sup> March 2019	IISWBM	International Conference on "HR Trends 2030"	An Empirical Study to determine the Relationship between Perceived Ethicalism and Leadership Effectiveness of Corporate Leaders in Kolkata
11-12th February, 2016	Ansal University, Haryana and Valparaiso University, USA	International Conference on Global Business, Innovation, and Knowledge Management	"Spiritual Intelligence and Personality Traits Among Professional Students"
26-30 <sup>th</sup> May, 2014	Harvard University, Boston, USA	International Conference for Academic Disciplines held at Joseph B. Martin Conference Center at Harvard Medical School, Boston, Massachusetts	Occupational Stress and Personality Factors of Substance Abusing Employees of Business Process Outsourcing/Information Technology Sector
6-7 <sup>th</sup> February, 2014	IISWBM	International Conference on HR Topic: HR Leadership- People. Process. Practice	'Spirituality among College Students and Employees in Service Industry'
27-28th February, 2013	IISWBM	International Conference on HR Topic: HR Next- Focus. Engage. Align	i) Study to determine the Nature of Application of Organisation Development (OD) in Indian Organisations: A Paradigm Shift from Traditional Statutory Approach to Developmental Approach of Employee Welfare

			ii) Compensation Practices and Perceived Employee Performance: A Study on Manufacturing and Service Sectors iii) Employee Satisfaction at Coal India Limited
13 <sup>th</sup> April, 2012	IIMT	International Conference on Indian Work Culture and Management Practices	'Impact of Training Practices on Employee Productivity: A Comparative Study'
13-14 <sup>th</sup> January, 2011	IISWBM	4 <sup>th</sup> International Conference on Management and Social Welfare Issues: Contemporary Perspectives	'Study to determine State of Application of Indian Labour Welfare Statutes in Manufacturing Organizations in India'
14-15 Dec. 2009	IISWBM	3 <sup>rd</sup> International Conference on Management and Social Welfare. Theme: Decisions in Management and Social Sciences for Sustainable Development	'Inter- State Variation on Human  Development Index (HDI) and  Social Expenditure – An analysis'
4-6 February, 2008	Centre of Advanced Study in Psychology, Utkal University, Bhubaneswar	"International Seminar on Adolescent Health in the Fast- Changing Economic Environment"	"Communication Pattern of Young Substance Abusing and Normal Families: A Comparative Study"
4-6 <sup>th</sup> June, 2007	University of Athens, Greece	"Health Economics, Management, and Policy"	"Family Systems of Young Substance Abusers"

Invited Speakers to National Conferences:			
Date	Institute	Name	Paper Presented on
1-2nd November, 2019	Srusti Academy of Management in association with AIMS Odisha	National Conference on "Sustainability and Change Management: The Performance Drivers"	Presented paper on "The Relationship Between Spiritual Intelligence and Perceived Leadership Effectiveness of Corporate Leaders in Kolkata"
13-14 <sup>th</sup> September, 2019	Department of Commerce and Business Administration, and St. Xaviers College (Autonomous), Kolkata	ICCEEM 2019- International Conference on Emerging Perspectives in Commerce, Economics, Environment and Management - Transformation of the Global Economy.	Relationship between Leadership Behavior and Perceived Leadership Effectiveness of Transformational, Transactional and Laissez-faire Corporate Leaders in Kolkata, India in VUCA World— A Comparative Study
6 <sup>th</sup> September, 2019	IEM with NHRDN	National Conference of IEM with NHRDN on "Disruptive Change and Organisational Development"	Relationship between Leadership Behaviour and Perceived Leadership Effectiveness of Transformational Corporate Leaders in Kolkata in dealing with the Challenges of Disruptive Change in VUCA World
6 <sup>th</sup> September, 2019	IEM with NHRDN	National Conference of IEM with NHRDN on "Disruptive Change and Organisational Development"	Journey of Women in the Changing Era of Employment and Occupation in the Backdrop of Male Dominated Paternalistic Society – A Conceptual Study

20-21 June, 2008	Bengal Economic Association	National Seminar on	Gender Discrimination and
	in collaboration with Indian	Globalisation and	Atrocities against women
	Economic Association and	Inequality	Employees – Violation of Basic
	CSES, Rabindra Bharati		Human Rights in Post
	University		Liberalisation Era
10-11 <sup>th</sup> March, 2007	RIMS, Rourkela	"Globalisation and Social	"HR Challenges: A Global
		Development"	Perspective"
24 – 25 <sup>th</sup> Feb. 2006	RIMS, Rourkela	"Corporate Reincarnation"	Corporate Transformation
26 - 28 <sup>th</sup> Feb. 2004	IIT, Kharagpur	14 <sup>th</sup> Annual Conference of	Family Systems of Young
		Academy of Psychology	Substance Abusers
1991	Utkal University, Bhubaneswar	28th Annual Conference of	How to live together?
		IAAP	

#### Review of Journal:

#### International:

- ✓ Reviewed a paper entitled "Trade Unions and Economic Development: An Analysis of Developing Countries" (2020) for Journal of Economics, Management and Trade, (Past name of British Journal of Economics, Management & Trade), ISSN: 2456-9216.
- Reviewed a paper entitled "The Emergence of Service-Oriented Manufacturing ---Experiences of World Main Manufacturing Countries" (2016) for International Journal in Business and Finance Management Research, ISSN 2053-1842.

## Ph. D. Thesis Evaluation:

- ✓ Evaluated Ph.D. thesis entitled "Entrepreneurial Ecosystem: A Study of Entrepreneurship in Odisha" of Madhuchhanda Behera of Institute of Business and Computer Studies (Faculty of Management Science) Siksha 'O' Anusandhan (Deemed to be University), Bhubaneswar, Odisha on December 2019.
- ✓ Evaluated Ph. D. thesis entitled "A Study on HR Practices in B-Schools of Orissa" of Mr. Prasanna Kumar Sahu of North Orissa University, Takatpur, Baripada on February **2016**.
- ✓ Evaluated Ph. D. thesis entitled "A Study of Human Resource Management Practices in the Organised Sector during the Post Liberalisation, Privatization, and Globalisation" of Mr. Sudip Bhattacharya of Netaji Subhas Open University, 2009

## Ph. D. Guidance:

Total **7 students** are doing Ph. D. under my guidance as main guide from CU, SIKSHA "O" ANUSANDHAN UNIVERSITY (SOAU) etc. **Three** have already **awarded the degree**.

Sl. No.	Name of Scholar	Title of the Thesis	Name of University	Year of Registration	Year Degree received
1.	Ms. Ananya Das	Artificial Intelligence	Calcutta University	Enrollment	Enrolled
2.	Ms. Sayonee Pal	Area: CSR in HR	Calcutta University	Enrollment	Enrolled 27th April, 2018
3.	Soumen Purkait, UGC Fellow	The Mediating Role Of Psychological Capital And Family System In Relationship Between Occupational Stress And Substance Abuse In The Banking Sector.	Department of Business Management, Calcutta University	8 <sup>th</sup> April, 2016	Registered
4.	Mrs. Moumita Chatterjee, UGC Fellow	Leadership Effectiveness of Corporate vs. Community Leaders of West Bengal	Department of Business Management, Calcutta University	February, 2016	December, 2014 (Enrolled) Synopsis submitted and cleared on December, 2020
5.	Sushmita Ghatak, Fulbright fellow 2012 of USIEF	Female professionals in Corporate India: Attrition & Retention	Department of Business Management, Calcutta University	10th March 2014	Registered
6.	Om Prakash, Junior Research Fellow (JRF) of UGC	Occupational Stress and Family Functioning of Substance Abusing Employees of Business Process Outsourcing/ Information Technology Sector	Department of Business Management, Calcutta University	09. 04. 2012	Registered Preparing for Pre submission Seminar
7.	Binay Krishna Halder, UGC Fellow	A Study of Managerial Effectiveness in Public and Private Banking Sectors of West Bengal	Department of Business Management, Calcutta University	09. 04. 2012	Registered and Synopsis submitted and cleared on December 2020

**Faculty Development Programme (FDP) as Resource Person:** Invited by Department of Commerce, CU, College Street Campus, to act as a **Resource person for UGC sponsored Refresher Course** in Management studies for Commerce, Economics and Management faculties on 4<sup>th</sup> January, 2019.

# **Management Development and Training Programmes conducted:**

Date	Topic	Organization	
30 <sup>th</sup> Dec 5 <sup>th</sup> January, 2011	'Developing Marketing BDS for the Santiniketan Leather Products Cluster'	EDI, Ahmedabad	
27-28 <sup>th</sup> December, 2010	'Auxiliary Trainers' Training Programme on Behavioural Skills'	UCO Bank	
20-21st December, 2010	'Auxiliary Trainers' Training Programme on Behavioural Skills'	UCO Bank	
24-25 June, 2010	A 2-Day Management Workshop on Stress Management	IISWBM, included 33 participants from Government departments like Department of Post and Telegraph, PSUs like NALCO, CONCOR, IRCTC, RITES Ltd., and Private Majors like Usha Martin Ltd., Ambuja Cement, ACC, Lafarge India, Ultratech Cement Limited, Adhunik Group of Industries etc.	
December, 2009	A1-Day Programme on Improvement of Personal Efficiency	Power Grid Corporation, Eastern Region	
9-10 <sup>th</sup> June, 2006	A 2-Day In-house Executive Development Programme	CMC, Delhi	
22-23 <sup>rd</sup> May, 2006	A 2-Day In-house MDP on "Leadership Development & Managerial Effectiveness" at Alambazar Factory	WIMCO Limited	
11-12 <sup>th</sup> August, 2005	Conducted a 2-day MDP on "Interpersonal Skills" covering topics like Motivation, Team Building, Conflict Management, Dealing with Difficult People, Communication Skills etc, for mechanical engineers of Kharagpur Workshop, SE Railways	Supervisors' Training Centre, Kharagpur , SE Railways	
19 <sup>th</sup> April, 2005	Conducted a 1- day MDP on "Sharpen Your Interpersonal Skills"	IISWBM, included participants from Balmer Lawrie &Co. Ltd., Jindal Iron and Steel Company, Lafarge India, CONCOR, Indian Railways, RITES Ltd. & PMG Office etc.	
As Speaker:			
21st November, 2019	Motivating Yourself and your Colleagues	Training programme for Sales and Marketing Professionals of IRCTC/EZ	
11 <sup>th</sup> July, 2019	Management of Change	Training on Soft Skills at Indian Audit	
4 <sup>th</sup> October, 2019	Motivation  Motivating Yourself and your Colleagues	and Accounts Department Tourism Marketing Personnel for	
28th August, 2018	Attitude, Intrinsic Motivation, and Job Satisfaction	IRCTC on Senior IFS Officers (HODs)/Administrative Training Institute, Kolkata	
4 <sup>th</sup> November, 2019	Motivating Yourself and your colleagues	Tourism Marketing Personnel for	

		IRCTC
2018	Addressing the students	MBA Students of Birla Institutes
22nd February 2017	Soft Skill Training (Conflict Handling and Team building in your workplace)	Counter PAs in Post Offices
20th December, 2016	Self motivation	MBA Students of IEM, Kolkata
24-26 <sup>th</sup> August, 2015	Behavioral training	Paramedical Staffs of PGIMSR,
<b>.</b>		Medical College and ISI Hospital, Joka, Kolkata
2 <sup>nd</sup> January, 2014	Self Motivation	Senior District Medical Officers from all North eastern States/ IISWBM
2013	Motivation	Senior District Medical Officers from all North eastern States/ IISWBM
28th December, 2013	Motivating Employees: Concepts and Strategies	MDP for GRSE
10 <sup>th</sup> October, 2012	Managing Change Successfully: Mapping the Road blocks, Managing Stress	Senior HR Managers of DVC at Maithan
28 <sup>th</sup> -29 <sup>th</sup> September, 2012	Motivation and Work Culture, Effective Leadership, Stress Management	Short-Term Course on Interpersonal Skills at IIT, Patna
8 <sup>th</sup> August, 2012	Art and Science of Dealing with Difficult People	Coal India Managers
24th July, 2012	Managing Change Successfully: Mapping the Road	Senior HR Managers of DVC
	Blocks ahead	
4th May, 2012	Art and Science of Dealing with Difficult People	Managers and Asst. Managers of
		GRSE
30 <sup>th</sup> April, 2012	Value Creation through Motivating Self and Others	Managers and Asst. Managers of
		GRSE
18th January, 2012	Managing Change Successfully:	'Value Creation through HR for
	Mapping the Road Blocks Ahead	Organizational Excellence' Programme for HR Managers of DVC
18th January, 2012	Managing Stress: Role of HR in Work-Life Balance	'Value Creation through HR for Organizational Excellence' Programme for HR Managers of DVC
11th January, 2012	Managing Stress: Keys to Personal Excellence	Executives (E6 above)of Coal India Limited
30 <sup>th</sup> Nov. 2011	'Win over the Silent Killer'	Executives (E6 above)of Coal India Limited
16 <sup>th</sup> Nov. 2011	Stress Management	Executives (E6 above)of Coal India Limited
9 <sup>th</sup> November, 2011	Stress Management	Managerial Excellence Programme for Senior Managers of GRSE
15th June, 2011	Time and Stress Management	Managerial Excellence Programme for Senior Managers of GRSE
18th August, 2011	Time and Stress Management	Managerial Excellence Programme for Senior Managers of GRSE
8 <sup>th</sup> August,2011	Nuances of Managing 'Difficult People" in the Leader Member Exchange Dynamics	Leadership Excellence for Chief Managers of GRSE
14-15 <sup>th</sup> June, 2011		Ministerial Staff and Social Security Officers of ESI
30 <sup>th</sup> May& 2 <sup>nd</sup> June, 2011	Art and Science of Motivation,& Stress Management	Managerial Excellence Programme for Senior Managers of GRSE
4 <sup>th</sup> May, 2011	Leadership vs. Management : Managing from left and Leading from Right Lobe of the Brain	Directors and Dy. Directors of ESI
17 <sup>th</sup> March, 2011	Motivation	Logistics Academy organized by ACC Limited, Regional Office, Kolkata at Vedic Village
9-11 <sup>th</sup> Feb. 2011	Motivating Self and Others, Stress and Time Management	Low managerial Level Executives of Department of Posts, Govt. of India
31-7 <sup>th</sup> Jan. 2011	Dealing with Difficult People, Stress and Time Management	GRSE Senior Executives
18 <sup>th</sup> Dec. 2010	Changing Mindset	UCO Bank

23 <sup>rd</sup> Nov. ,2010	Learning Principles and Styles	DRDO, RTC (ER), Kolkata
2-3 <sup>rd</sup> Sept. 2010	Understanding Leadership and Time and Stress Management	Managerial Excellence Programme for GRSE Executives
Feb. 2010	Emotional Intelligence: Dealing with Difficult Personalities	Professors of Technical Institutes/NITTTR, Under Ministry of HRD, Govt. of India
21 Oct. 2009	Theories of Motivation and its applications to Science Museums	Executives of National Council of Science Museums
4 <sup>th</sup> Sept. 2009	Art of Inspiring	Executives of Garden Reach Ship Builders and Engineers
28th Aug. 2009	Art of Inspiring	Executives of Garden reach Ship Builders and Engineers
11 <sup>th</sup> Aug. 2009	Teachers' Stress and Burn-out	Professors of Technical Institutes/NITTTR, Under Ministry of HRD, Govt. of India
26th May, 2009	Motivation and Self	Senior District Medical Officers from all North eastern States/ IISWBM
11-12th May, 2009	Exploring the Leader within you to identify effective leadership styles	Executive Development Programme for Scale IV Officers of UCO Bank
9-10th May, 2009	Understanding Group Dynamics	Executive Development Programme for Scale IV Officers of UCO Bank
20-24th April, 2009	Breaking the Wall: Barriers to Communication	IFS Officers' Training on Communication
18th March, 2009	Leadership Styles and Skills	Marketing Training for Officers of Postal Deptt. Govt. of India
6th January, 2009	Motivation: Case Studies	Senior Medical Officers from all North eastern States/ IISWBM
12 <sup>th</sup> November, 2008	Customer Relations Management: Self Awareness: Know Yourself	UCO Bank
9 <sup>th</sup> September 2008	Self Motivation	Employees Provident Fund Organisation, Zonal Training Institute: East Zone, Kolkata
29th July, 2008	Customer Relationship Management: Role of Motivation and Effective Communication	Employees Provident Fund Organisation, Zonal Training Institute: East Zone, Kolkata
24th June, 2008	Personality, Behavior, Organisational Behaviour, Group Behaviour	Employees Provident Fund Organisation, Zonal Training Institute: East Zone, Kolkata
10-11 <sup>th</sup> June, 2008	Managing Occupational Stress	Post Masers, Kolkata, IISWBM
9th June, 2008	Work Motivation, Exercise and Games	Senior Medical Officers from all North eastern States/ IISWBM
15th February, 2008	Counselling	School Principals of Kolkata
17 <sup>th</sup> December, 2007	Motivational Training	District Medical Officers of West Bengal
21st August, 2007	Team Building and Interpersonal Communication	Divisional Consultants of Micronutrient Initiative India, New Delhi
22 <sup>nd</sup> June, 2007	Creating A Winning Mindset	Senior Level Managers (Technical and Non-technical) of Eastern Railway Headquarter
16 <sup>th</sup> January, 2007	Leadership and Supportive Supervision, Motivation and Team Building	All India Institute of Hygiene and Public Health, Kolkata
9th December, 2006	Effective Communication skills	Indian Red Cross Society
22 <sup>nd</sup> Nov., 2006	Motivation Training	Indian Tourism Centre, Kolkata
16th Sept., 2006	Energy and Environment Management	World Sikh University, London
22-24 <sup>th</sup> June, 2006	Development of Interpersonal Skills	National Institute of Technology, Rourkela
17-18 <sup>th</sup> Feb. 2006	Dealing with Difficult People, Conflict Resolution and Negotiation Skills	IISWBM
5 <sup>th</sup> Feb. 2006	Entrepreneurship Competencies	IISWBM with its collaborator EDI, Ahamadabad
10th Jan. 2006	Motivation, Building of Morale & Role of	Reserve Bank of India
	Incentives, Leadership	

7 <sup>th</sup> Jan. 2006	Managing Change, Leadership	CMC Limited, Kolkata
!2 – 15 <sup>th</sup> Dec. 2005	Leadership, Morale, Motivation & Communication	Reserve Bank of India
29th June, 2005	Decision-making, Delegation and Counselling, Team	Allahabad Bank
	Building and Leadership	Training Centre
30 <sup>th</sup> May – 4 <sup>th</sup> June, 2005	Organisational Behaviour	Ispat, Mumbai
10 -12 <sup>th</sup> Feb. 2005	Sports Psychology	TATA Sports Foundation and Tata
		Football Academy, Jamshedpur
24 <sup>th</sup> Sept. 2004	Change management in public entitlements with	Indian Audits and
	specific reference to the 'Winning mindset'.	Accounts Department,
		West Bengal
and a cond		D D 1 CT 11
21 <sup>st</sup> – 22 <sup>nd</sup> Sept. 2004	Leadership, Morale, Motivation & Communication	Reserve Bank of India
21st July, 2004	Motivation	National Savings, Nizam Palace,
21 041, 200	112011 (1112011	Kolkata, Ministry of Finance, Govt. of
		India
6 – 9 <sup>th</sup> July, 2004	Personality Development	National Institute of Fashion
		Technology, Kolkata
27 - 28 <sup>th</sup> April, 2004	Improving Managerial Effectiveness for Cost	IIPM, Kolkata
	Control Practices	
6 <sup>th</sup> Nov. 2003	Counselling	IIPM, Kolkata
5 <sup>th</sup> Sept. 2003	Improving managerial effectiveness	Junior Executive Development
		Programme Indian Institute of Port
		Management Kolkata
26 -27 <sup>th</sup> August, 2003	Managerial Effectiveness in Business Promotion	Indian Institute of Port Management
		Kolkata
30 <sup>th</sup> July, 2003	Personality Development and Communication Skills	NIFT, Kolkata
16 -18 <sup>th</sup> July, 2003	Leadership, Team building, Communication and on	Refresher course for newly Promoted
	Motivation	Managers/Supervisors' of different
		ports of the country. Indian Institute of
		Port Management, Kolkata
7 <sup>th</sup> May, 2003	Effective Cost Control	Indian Institute of Port Management,
		Kolkata
26 <sup>th</sup> April, 2003	Time and Stress Management	Vivekananda College for Women,
		Kolkata
23 - 24 <sup>th</sup> April, 2003	Understanding Individual, Interpersonal and	Indian Audits and
	Organizational behavior	Accounts Department,
12th 15 1 2002		West Bengal
13 <sup>th</sup> March, 2003	Management Training Programme	Reserve bank of India Kolkata
11th March, 2003	Management Concepts	Dy. Superintendent of Police (Under
		Training) Police Training College,
1st March 2002	Communication Skills	Barrackpore
1st March, 2003	Communication Skills	4th Royal Youth Leadership Awards,
23 <sup>rd</sup> Dec. 2002 – 4 <sup>th</sup> Jan	Administration of Educational Institutions	Kolkata IISWBM, Kolkata
2003 2002 – 4 <sup>th</sup> Jan	Administration of Educational Institutions	HS W DIVI, KUIKATA
27 <sup>th</sup> November, 2002	Interpersonal Skills	IIT, Kharagpur
30 <sup>th</sup> Aug, 2002	Stress Management for Legal Managers	Hindustan Lever Limited
17 <sup>th</sup> May, 2002	Time and Stress Management	Damodar Valley Corporation
3 <sup>rd</sup> May, 2002	Personality Development	Rotary Youth Leadership Awards, IIM
5 May, 2002	1 disolatity Development	Kolkata
27 <sup>th</sup> April, 2002	Time and Stress Management	"The Telegraph", at Science City
,	0-10-10-10-10-10-10-10-10-10-10-10-10-10	Auditorium

## MISCELLANEOUS:

- Acting as Research Mentor for HPRC (Himalayan Policy Research Centre) of University of New Mexico
- External Expert in the Selection for following Organisations:

Data	Ouserisetien	A ativities (A at - 1
Date	Organisation	Activities (Acted as
		External Expert in the
11th 0 10th I 2001		Selection)
11 <sup>th</sup> & 12 <sup>th</sup> January 2021	Coal India Limited (A	Acted as an External
	Govt. Of India Enterprise	Subject Expert in the
	MAHARATNA	Interview Selection
	Company)	Committee for recruitment
		of Management Trainee in
41. 41.		Personnel and HR
16 <sup>th</sup> - 19 <sup>th</sup> August 2017.	Coal India Limited	Same as above
a the second		
24 <sup>th</sup> July 2017	Coal India Limited	Same as above
20th I 2017		
30 <sup>th</sup> June, 2017	Institute of Engineering &	Acted as an External Expert
	Management (IEM),	in the Selection Board for
	Kolkata	Management Faculty
18th & 19th June, 2016	Bank of Baroda	Acted as "Outside Expert"
		for Interview Panel –
		Exercise for Promotion
		from SMG/S-IV TO
		SMG/S-V( AGM )
		CADRE-2016-17.
30-31st May 2016.	Bank of Baroda on 30-31st	Acted as "Outside Expert"
	May 2016.	for Interview Panel –
		Exercise for promotion
		from Scale III to IV for
8th April 2016	of <b>HPCL for IIT</b> ,	Provided Professional
	Kharagpur Management	Psychologist Services in
	students	Campus Selection
6th and 7th January 2016	Hindustan Paper	Acted as External Expert in
	Corporation Limited,	the selection committee for
	Kolkata.	the Interview of Executive
		Trainee in Human
		Resources on Special
		Recruitment Drive for
		Persons with Disabilities
		(PwD)
May, 2013	Bank of Baroda in May	A member of selection
		board for the promotion of

		Branch Managers to Scale IV.
25th Feb. 2013	Hindustan Paper	Acted as Expert in the Interview of Management Trainee
4 <sup>th</sup> January 2012	Coal India Ltd.	Acted as Expert in the Interview of Management Trainee
15.9.10 and 16.9.10, 28.12.11.	DVC	Acted as Expert in the Interview of Management Trainee
28 <sup>th</sup> December 2011	DVC	Acted as Expert in the Interview of Management Trainee for

Prof. (Dr.) Madhumita Mohanty, Professor & Former Head, Department of MBA (HRM), Indian institute of Social Welfare and Business Management (IISWBM), Kolkata - 700073